Nova Confers Over 400 Degrees (see Page 7)

Fall Enrollment Tops 4,600

Nova University's total enrollment this year topped 4,600, President Abraham S. Fischler has announced. Enrollment has quadrupled since 1972-73 when the total was 1,053. Seventeen students were enrolled when the institution opened on its Davie campus in September, 1967. It rose to 2,207 in 1973-74 and 3,020 in 1974-75.

The largest single group is 744 candidates for doctoral degrees in the Community College External Degree Program - in which participants meet in home-town clusters across the nation and study under professors drawn from major U.S. universities.

There are 700 public school administrators in the National Ed.D. Program for Educational Leaders and 550 in the Public Administration Program, which is also offered in an off-campus format.

The total enrollment includes 700 pupils in the University School, which has a separate new $1.5-million campus adjoining that of the university.

Other major groups include 460 in Nova's undergraduate program, made up largely of working students who have had two years of college and study at home with periodic meetings on the campus; 350 in a master's degree program in the behavioral sciences; 340 in the Law School; and 300 in a master's degree program for school teachers in Duval County.

There are 21 students, Fischler's report shows, in the institution's newest course, one that offers a master's degree in cancer research, and 110 in the new master's program in criminal justice.

CBS Scientist William Glenn Heads New NYIT Center

The former vice-president and director of research of CBS Laboratories, and engineer and scientist who holds 66 patents in the fields of acoustics, mass spectrometry, optics, television and recording, has joined the faculty of the New York Institute of Technology and Nova University.

He is Dr. William E. Glenn, who developed a large screen color television projector now being sold by General Electric.

His position will be that of director of a new entity, N.Y.I.T. Science and Technology Research Center. Chancellor Alexander Schure placed this Center at Port Everglades because of his interest in energy.

Dr. Glenn, who will bring a staff of engineers and extensive laboratory equipment with him from CBS Laboratories in Stamford, Conn., will direct research in ultrasonic scanning applied to medicine, holography, a new television projection system and the harnessing of energy in the Gulfstream.

This group will give N.Y.I.T. and Nova valuable and highly esteemed expertise in the area of visual and audio communication," the university Chancellor said.

Dr. Glenn holds a master's and a doctoral degree in electrical engineering from the University of California at Berkeley, along with a bachelor's degree from Georgia Tech. During his graduate studies he worked as an engineer at the Lawrence Radiation Laboratory in Berkeley with Dr. Glen Seaborg, who later became head of the U.S. Atomic Energy Commission and afterward served on Nova University's National Advisory Board.

At CBS Laboratories, Dr. Glenn was responsible for the development of several novel electron guns, electron beam recorders and optical and acoustical scanners. Previously at the General Electric Research Laboratory he invented the thermoplastic recording process used to record color television on a special film that could project a color image from the recording without processing.

Dr. Glenn has published countless articles in technical and scientific journals in the fields of motion pictures, television, recording and sound engineering.

Seven Join Faculty At Nova Law Center

Seven new faculty members have joined the staff of the Nova University Law School, Dean Laurence Hyde has announced.

They include Barry Dubner of Surfside, Florida, Cheryl Eisen of Gainesville, Florida; W. Timley Ellis of Hollywood, William Jones of Indianapolis; Allan Lerner of New York City; Beverly Rowan of Washington, D.C., and Steven Wisocky of Miami.

Dubner is a graduate of New York Law School and has just received his doctorate from the University of Michigan. He will teach criminal procedure and contracts.

Dr. Glenn has served as director of the Behavioral Sciences Center at the University of California in Berkeley, the Lawrence Radiation Laboratory in Berkeley, and the CBS Electric Research Laboratory in New York City. He has been an instructor of law.

Ellis, a Hollywood attorney, is secretary of the Board of Trustees of Nova University and member of the Board of Governors of the Law School. He will teach federal taxation as an adjunct professor. Lerner, who will be the law school's only part-time professor, will continue as a partner in the firm of Ellis, Spencer, Butler and Kisslan.

Jones comes to Nova as a visiting professor from the Indiana University School of Law in Indianapolis. He holds his J.D. degree from the University of Kentucky and LL.M. from the University of Michigan. He will teach criminal procedure and contracts.

Lerner has served as trial attorney with the Securities and Exchange Commission, New York. A graduate of Cornell Law School, he will teach business associations.

Dr. Kilpatrick Direct Behavioral Sciences Center

Dr. Franklin Kilpatrick, a former senior staff member of the Brookings Institute of Washington, D.C., has joined the faculty of Nova University as director of the Behavioral Sciences Center.

Dr. Kilpatrick is a specialist in a variety of fields, including government, social and industrial psychology and market research.
Master’s Degree In Information Justice Offered By Nova U.

A master’s program in criminal justice, designed primarily for those with more than 18 months of work experience, has been announced by Nova University. The program will be offered in late October at 7:30 p.m. in the Cloister Room of the Library.

Nova University is offering a Master of Science degree in Computer Science, with some services to local business and industry. The programs and services are made possible by a new Xerox 5000 computer, with at least twice the capacity of the University’s own needs, according to Dr. Richard J. Pedeply, director of the Computing Center.

Courses in the Master of Science degree program will be offered in the evenings, around from 4 p.m. to 7 p.m. The program will prepare students to enter business data processing, scientific computing, computer vendor services or computer center administration.

For persons not pursuing a degree in Computer Science, a special course, "Introduction to Computers and Conventional Programming," will be offered in alternate Saturdays.

The University has already received requests for time-sharing data services from local high schools, governments, non-profit organizations and businesses. Dr. Pedeply explained, "unless it's the requirements of a business or institution are also subject to rapid change.

Where necessary, the University will continue the computer programs and train company personnel.

The University has obtained a comprehensive software package and plans to design a program to help private and smaller public school administrators formulate their own programs and policies.

Small cities in this area may find that the conservative tax funds they contribute to the use of the university computer, Pedeply said.

Dr. Pedeply holds a doctoral degree from the University of London in electrical engineering. He is a former assistant professor in Computing Sciences at the University of Colorado and former associate professor of Computer Science at the Medical College of Virginia, where he designed patient monitoring systems.

He is the author of a book on machine intelligence and of a U.S. government report on artificial intelligence as related to the National Aeronautics and Space Administration.

Donald Halter Joins Nova As New Registrar

Donald E. Halter has joined the staff of Nova University as registrar. He succeeds Dr. Robert Burke who served in the capacity from 1962 to 1967.

Mrs. McCabill has served on the board of the Fort Lauderdale Symphony Orchestra Association and the Symphony Society. She is currently involved in a number of civic and educational activities, including the Opera Guild, the New River Council, the Broward County Council of the Arts, Chairman of the Advisory Committee, Atlantic Station for the Performing Arts, and the Advisory Board of Trustees of Nova University. This year she and Mr. McCabill, who are co-chairmen of the Derby Ball with Mrs. and Mr. Christopher Denison, "My function is organization and administration," she says, with customary modesty.

"And I love people and what I'm doing." The dedication and forward thinking of Chancellor Alexander Schure, President Abraham Fischler and the trustees of Nova University has made the possible dream come true for thousands of adults, of individuals who are working full-time, who are interested in upgrading their skills, or in searching for an alternative career.

The existing undergraduate program which has been offered on this campus through Nova's Division of Continuing Education, which already has 400 undergraduate students enrolled, will form the basic model of the new University College. These programs and services this year, and in the years ahead.

Message from the President

December 10th will be the culmination of a year of self-study, planning, and of short- and long-range planning for the University. On that date the College of Law will be granted membership in the Second Southern Association of Colleges and Schools and accreditation for several years into the future. This year of self-study has been most important as it allowed Nova University the opportunity to review its programs, define again its purposes, and to look to new missions in the future.

The two E.D. Programs have passed the tests of time and are internal and external scrutiny. After three successful years of operation, these Programs graduated their first class. The practical experiences and the utilization of our graduates' experiences have met our preconceived expectations, and the additional improvements implemented within themselves will serve to improve and refine these programs.

Our other Centers have continued to expand, and in the next year will offer programs or conduct research of excellent potential.

The Bachelor's and Master's Programs in Business Administration offer an environment of real experience, and our expectations and the new Master's Program in Human Resource Management provides an excellent alternative to the creatively growing opportunities in Business Administration.

Where do we go from here? We are now planning to implement the University College of Nova University designed specifically to meet the educational needs of adults, of mature students, of individuals who are working full-time, who are interested in upgrading their skills, or in searching for an alternative career.

The existing undergraduate program which has been offered on this campus through Nova's Division of Continuing Education, which already has 400 undergraduate students enrolled, will form the basic model of the new University College. These programs and services this year, and in the years ahead.

No university grows, develops, and changes without the support and support of many people: trustees, faculty, staff, students, and philanthropists. To this group we are adding the names of many active alumni who already form a nucleus of support outside of Nova University. Your participation is essential. Write or call us to know how we can serve still better those we are now serving, and how we might effectively serve those not now being served. We need your support and a constructive criticism of our programs and services, so that we can continue to improve our programs and services this year, and in the years ahead.

...
Law School Receives Provisional Accreditation

Nova University Law School has received provisional accreditation by the American Bar Association. ABA delegates, meeting in annual assembly in Montreal, voted the provisional accreditation August 12th. The law school is now eligible to apply for full accreditation and expects the decision to be made after the three-year waiting period for full accreditation, the ABA will be watching Nova for superlative library and laboratories, increased faculty appointments, and general economic stability, Fischer explained.

The full accreditation, if received, will not mean any additional benefits over the provisional accreditation, he said. After five years of existence, Nova law school may apply for accreditation from the American Association of Law Schools, which has no practical benefit, but, if granted, means that the school has "ultimate quality," Fischer said.

The Law School has the second floor, and the third floor, and the first floor, and the second floor of the Broward Community College Center, which he directed 18 four-week long courses in property law and estate planning. He has been practicing law in Hollywood since 1947.

August P. Paoli, Hollywood attorney, has been named to the Board of Trustees of Nova University, M. R. "Cy" Young, chairman of the board has announced.

Paoli in chair of the $500,000 expansion campaign of the Nova University Law School. He also serves on the Board of Governors of the Law School.

Paoli will join a university board of trustees headed by Robert C. Ellston and James Farquhar as vice-presidents, William Horvitz, treasurer and W. Timnesley, secretary.

Young said the election of Paoli to the board "will bring the university another step nearer to the closer relationship with the Broward community that we are constantly seeking.

As one who has been long establish­ed in the community's leadership, Mr. Paoli will be able to provide us with valuable help in determining and meeting the most vital needs of the area."

A native of New York City, Paoli received a B. A. degree from Fordham University and Juris Doctor from the University of Miami where he was editor of the Miami Law Review. He has been practicing law in Hollywood since 1947.

He has served as city attorney of Hollywood and chairman of the Florida Board of Bar Examiners. He has been a member of many local civic organizations including the Hollywood Board of War Veterans, and of the Hollywood Kiwanis, Optimists Club, and Optimists Clubs. He also serves on the Board of Bar Examiners and Florida Bankshares. Paoli has also been active in Hollywood Kiwanis, Optimist and Chamber of Commerce. He is married and has one son and two daughters.

Retired Lawyers belonging to the American Society of Retired Lawyers, Inc. meet at the Nova University Law Center the second Wednesday of the month at 2 p.m. President is Henry L. Roth of Lauderdale Lakes. Those interested in joining the group, which has over 80 members, are invited to attend a meeting, or contact Prof. Thomas Baynes, ext. 282. The December meeting will be a luncheon and installation of officers Dec. 19th, at Joe Reed Restaurant.
M.J. Orland Wins First Kaufman Scholarship

Matthew J. Orland, Jr. was the recipient of the first Harold Kane Kaufman Summer Scholarship at Nova University, a graduate of Nova High School, class of '71, and Yale College, '75. Orland worked with the staff of the Nova University Life Sciences Center on a technique for early diagnosis of cancer using an automated method applied to tapes.

"The scholarship enables Nova to establish long-lasting and mutually profitable relationships with young people going into science," says Dr. Joel Warren about the scholarship which was set up by Mrs. Anne Kaufman and friends in memory of her late husband. The Kaufman family is among the community's major donors, including the owners of the Cordon Bleu Restaurant.

Dr. Orland, son of Mr. and Mrs. M. J. Orland of Harbor Drive, Fort Lauderdale, received his degree cum laude from Yale in biochemistry and engineering. He entered medical school this September.

Nova Gets Grant For Lobster Research

Dr. Robert Mennen and J. Michael Kerrigan of the Life Sciences Center have been awarded a grant from the Academy of Marine Science, Inc. of Miami to institute studies on the stability of Florida's lobster populations.

Mennen and Kerrigan are using biochemical methods in the lobster study which are similar to those they are using in cancer studies.

"It is hoped that this approach will settle questions concerning the source of lobsters on the Florida coast," says Mennen. "This information will be valuable in determining future conservation practices in this multimillion dollar Caribbean-wide industry."

Warren Urges Funding For Early Diagnosis Of Cancer

Too little funding has been allocated under the National Cancer Plan for the very early diagnosis of cancer, according to Dr. Joel Warren, director of the Nova University Life Sciences Center.

"If we could diagnose tumors before the pain, lump or bleeding, there are weapons already available, such as X-rays and drugs, which could dramatically reduce cancer mortality," said Warren.

"There is a disproportionate allocation of funds for the nine major research projects of the National Plan," he told an audience of the Indian River County Unit of the American Cancer Society in Fort Pierce Sept. 30th.

"For example, the virus aspect of cancer is projected to be funded at $134 million annually by 1980, whereas cancer detection and diagnosis is slated for only $12 million," he pointed out.

"While there is no question that much fundamental information has come from the Virus program," Warren said, "the need for new techniques to enable us to detect cancer before it is clinically apparent exceeds many other considerations."

"Scientists have long known that most common cancers reside in the body for months and years before they are detected by the patient or the physician.

"Early pre-clinical diagnosis of cancer will be essential to the mass application of the forms of treatment that are now available as immuno-therapy, because this is how nature recognizes and locates our tumors," Warren stated.

"We must turn increasing effort, funds and imagination to detect this lurking menace, even at the expense of basic research on the causes of malignant disease."

SOLAR ENERGY

In the last few years he has become interested also in the subject of energy, and after he decided to come to Florida he began looking for places to use the sun. "It was obvious that here we have two elements that can give us a head start. The Gulf Stream and the Florida sun," he remarked. Dr. Carl Ludke, who has been with the Nova Laborator...
Nova Executive Conferences Serve Community Needs

Four Sessions Held On Campus

A business is likely to be more successful and more profitable if employees, recognizes the need for love toward its applause. These can be significant in the Nova University Executive 's view: 'Nobody cares about me.' And then failed to put the suggested improvements into practice.

Atlantic Federal Inc., on the role of systems in profit-making. They are the people, equipment, facilities, and money that are the elements common to all companies. How these elements work together determines the opening characteristics of the company. The efficiency and productivity of these elements determine the degree of waste that the organization, and the output that the organization generates per unit of input.

The systems approach is an organized method of studying how these elements work together, how they change or work together, and how they can be made to work together in a better fashion. It is never-ending because the nature of business changes constantly, the system has never been a new and improved and new ideas and advancements confront us daily. However, an approach that objectively evaluates and consciously controls.

This session of the Executive Conference allowed a third meeting of judges on the subject of “Business and the News Media,” one of the most produced. The July meeting provided an encounter between representatives of the news media and spokespeople for business and industry, who often meet at odds these days on the handling of business and economic news.

Business editors Paul Carlson of the Palm Beach Post, Ted Stanger of the Broward edition of the Miami Herald, and John Smolka of the Hollywood Sun-Tribune formed one discussion panel. Radio news editors Dick Dwyer of Station WAVES and Leearen of WFTL participated?

Economists Robert E. Butten of First Federal Bank of Florida, John Gable and Kip Scharlow carried on an interchange of opinions and predictions during the luncheon.

The afternoon was devoted to re-markets by business leaders on the subject of business news reporting, moderating was Judge Frank Orlando. He was a member of the Bilingual Institute of Biscayne College, associated with commerce.

Speakers were John Ring, president of the Fort Lauderdale Chamber of Commerce; Michael Shayne, president of the Hollywood Chamber of Commerce; Tommy Merriam, director of the Broward County Chamber of Commerce; Sun Peavy, public relations director of First Federal, and Law Ewenzel, substituting for Peter Zanetti of the Broward Manufacturers Association.

Novel Receives Grant
For Foster Parent Training

The Living and Learning Center at Nova University has been awarded a $66,000 grant for an experimental foster parent training program.

The objective of the five-year project from the National Institute of Mental Health is to train and supervise foster parents for disruptive and disturbed adolescents, according to Dr. John Flynn, director.

Financial support is anticipated from state, grant-in-moneys through the Broward County Mental Health Board and the State Division of Mental Health.

This project has a national board of consultants, a local advisory group, and a consumer advisory group. Consultants who have agreed to serve include nationally known experts in foster care, group homes, and disruptive adolescents. Participating will be Helen Stone, director of the Child Welfare League of America, and Dr. Norbert J. Bongi, director, Child Mental Health Specialist Training Project, Santa Barbara, and Dr. D. A. DeMoff, director of the Oregon Research Institute.

The local advisory group, chaired by Mrs. William Barker of Hollywood, consists of agency representatives and other community people concerned with child care. The local advisory group has been functioning since February.

Dr. Alba and Dr. Enrique Alba, who joined Nova University last fall as project manager of the Foster Parent Project, which is funded by a grant from the National Institute of Mental Health as well as by state and county monies. The project is designed to train and provide supportive services to foster parents.

Anyone interested in obtaining information on the project can call 581-1163.

ALBA AND SCHUCHT WIN FUTURE FOSTER CARE Panelists

Dr. Enrique Alba joined Nova University last fall as project manager of the Foster Parent Project, directed by Dr. John Flynn.

Dr. Alba was a student of the University of Florida from which he holds his Ph.D., in the School of Social Work and is an adjunct professor at the University of Miami and Miami-Dade Community College.

He has served on the staff of Scarcity Counseling Center of the University of Florida. His research interest has focused on living principles and personal development.

Ms. Peggy Schuchts is an assistant professor and Associate Professor of Social Work at Nova University. She teaches a psychology at Barry's School of Continuing Education.
Merle Henderson, Mayor of Davie; A. D. Griffin; Billie Gill; Earl Vettle; James and Nan Farquhar and M. R. (C) Young.

Nova University celebrated Davie Founders Day on Wednesday, July 16th when the dormitories on the campus were dedicated as the Davie Living Complex.

Davie Founders, who helped fund the complete renovation of the dormitories, included the Davie Chamber of Commerce Breakfast sponsored by the University at the Arrowhead Country Club. Dr. Abraham S. Fischer, spoke on "Nova University Past and Potential."

A motorcyle escort accompanied chamber members from Arrowhead to the dedication. Plaques were presented for the three buildings which were named Davie Founders Hall, Adella and Earl Vettle Hall and James Farquhar Hall. The Vettes gave the university 15 acres of land, James Farquhar was the first chair man of the board of trustees and a staunch supporter of the University.


George W. English Is Honored

George W. English, founding trustee of Nova University, Fort Lauderdale, attorney, civic leader and philanthropist, has received an award as Champion of Higher Independent Institutions in Florida from the Independent Colleges and Universities of Florida.

Dr. Abraham Fischer, president of Nova University, in presenting the award, noted that English has "given generously of his time, wisdom and wealth to Nova University... and has helped us develop in Broward County an appreciation for academic excellence at all levels."

A plaque for English was accepted by Fred Millisage, president and chairman of the board of Landmark Banking, at a dinner at Miami Spring Springs Villas.

Others honored were Leonard Abess and Stanley Glosier, of Miami; Mrs. Mildred Thomas Ferris of St. Petersburg; David B. Lindsay, Jr. of Sarasota; Dr. Robert de Orlando, The Rev. J. C. Sams of Jacksonville, and the Adrian (Michigan) Dominican Sisters.

English has also served as a member of the Board of Trustees of Broward Community College and member of the University of Florida Foundation. He has served as a member of the Pine Crest School and was named honorary chancellor of Florida Southern College.

Speakers Bureau Expands For 1975-76 Academic Year

The Nova University Speakers Bureau has been revised and expanded for the 1975-76 academic year. The public is invited to call upon this community service for groups of 25 or more.

Speakers and topics include the following:

Dr. Richard H. Bell, Director of Learning Technology Institute Human Resource Technology, Electronic Routes to Learning, The New 21st Century

Professor Joel Berman, Associate Professor of Educational Psychology, Living in a Biological Society; Biological Basis of Human Behavior

For further information call 387-6660, ext. 266

Dr. J. P. Kilpatrick, Director of Behavioral Sciences Center (available p.m. only): Perception; Communication

Dr. William Leeds, Director of International Institute for Planning and Research, The Changing Latin American Scene

Professor Allan Lerner, Assistant Professor, Law School (available p.m. only): Securities Regulation; Corporate Law

Dr. William A. Love, Jr., Associate Professor of Psychology (available only): Thurs., Thurs evenings): Biofeedback and Essential Hypertension

Dr. Donald Montgomery, Associate Professor of Experimental Psychology: Biofeedback

Dennis Moore, Acting Director of Nova Oceanography Center: Physical Oceanography; The Gulfstream; The Role of the Ocean in Determining Climate

Dr. Raymond Porter, Assistant Professor of Immunology (available only): The Body’s Defenses Against Cancer, The Everglades: An Overview of the Ecology of Sub-Tropical Florida

Dr. Joseph Randazzo, Headmaster, The University School (available only): Early Childhood Education; Open Education, Reading

Dr. Marilyn Segal, Assistant Professor of Early Childhood Education (available only): Early Childhood, Parenting

Dr. Leonard Tomasello, Director, Lower House & Middle House, The University School (available daytime only): Schools, The Way They Are - The Way They Were; Children, How They Learn

Dr. Martin L. Veser, Director of MBA Program (available by special arrangement only): Management and Human Resources; Finance and Investments

Dr. Joel Warren, President of Nova, Vice President for Science, Facts or Fairy Tales, The Criminal Process

Dr. John J. Kerrigan, Assistant Professor of Cytology, Life Sciences Center (available p.m. only, no Weds.): Daily Rhythms - Why We Have Good and Bad Days

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Community College Faculty

"Innovation in Higher Education: The Birth of Ideas" was the theme of the fourth summer Institute of the Nova University National Ed.D. Program for Community College Faculty at the Diplodad Hotel, Hollywood, August 1-6.

Keynote speaker Dr. Alfredo de los Santos, President of El Paso Community College, spoke on "Innovations in Teaching." Thirty specialists also participated in the meeting attended by 96 Community College Faculty members who are candidates for the Nova Ed.D. degree from the program’s 31 regional clusters across the country.

Specialists’ talks included such topics as: "The Psychology of Change Within an Institution.,” "Voluntarism: A Forgotten Resource for Community College Education,” "Innovations in Humanities Education,” and "Life Centered Education."

The institute is designed "to facilitate a national sharing of ideas,” according to Dr. John A. Segalino, director of the program.

Educational Leaders

Harold Taylor, former president of Saddleback College, Orange, Calif., and former member of the U.S. Committee for the United Nations University, was the keynote speaker at a dinner meeting of the fourth Summer Institute of the Nova University National Ed.D. Program for Educational Leaders at the Diplomad Hotel, Hollywood. Taylor’s topic was "Education in a New World."

Dr. Harold Taylor

Twenty-seven specialists also participated in the July 21-25th meeting attended by 180 public school administrators who are candidates for the Nova Ed.D. degree from the program’s 20 regional clusters across the country.

Specialists’ talks included such topics as: "Safe Schools Need Not Be Prison," "Sexism in Schools," "Learning to Read by TV," and "Constitutional Rights of Students and Teachers."

The institute is designed "to develop a national perspective on ideas that are shaping education and society," said Donald F. Mitchell, director of the program.
Venezuelans Receive Degrees

Twenty-six Venezuelans received their Master of Science degree in education after two years of on-the-job study planned and conducted by Nova University. Thirty participants from the Experimental Pedagogical Institute of Venezuela began the program in 1973.

This model master's degree program requested by Nova of the Ministry of Education, Venezuela, was conducted locally in Spanish and focused on the practical application to the job of the concepts and learnings of the seminars and workshops. Evaluations were made via practical projects, practicums and theses.

Dr. Abraham S. Fischer, president of the Nova University, officiated at the graduation ceremonies held June 6th in Barquisimeto, Venezuela. The governor of the state of Lara, Venezuela, ministry directors and local officials attended.

The three key planners of the program were also in attendance: Gerardo Cedeno, director of the Institute who also received his M.S. degree in the ceremony; Dr. Robert J. Jones, resident coordinator for Nova in Barquisimeto, and Dr. Willard L. Leeds, director of Nova's International Institute for Planning and Research.

"Directors of other Pedagogical Institutes in Venezuela expressed strong interest in continuing the model through the establishment of a new M.S. degree program which Nova would offer over the ensuing two years," Dr. Fischer stated.

Dr. Abraham S. Fischer, President, addresses graduates. In foreground, from left, are: Dr. Abraham Mallman, Dr. Alexander Schure, Dr. David G. Salton, Mrs. Dorothy Schure, and Dr. Sherwood Spencer.

Sherwood Spencer is hooded by Dr. Alexander Schure during presentation of Honorary Doctor of Laws Degree by Clinton LaGross.
Juvenile Justice Conference

They included:
- Parents often are at fault with the home life and environment they create for a juvenile. Hence, there needs to be programs to teach parents what the early signs of juvenile delinquency are, how to combat them, and where they can turn for help.
- Numerous agencies now get involved with juvenile delinquency and often they work against each other either unwittingly or unwittingly. There needs to be one central agency acting as an umbrella, which would provide a sense of direction as well as a means of internal communications.
- Public involvement is mandatory. The public needs to know what happens with a juvenile offender, as does the police officer, the victim, or anyone else directly involved with the case.
- One central "hotline" is needed to eliminate the quandary over who or what agency should be called to report a juvenile problem or to ask for help.
- School personnel, from administrators to janitors, need training in recognizing criminal tendencies and how to cope with actual cases of juvenile delinquency.
- More funding is needed, but money is not a panacea that will decrease the juvenile crime rate. It has to be used wisely in conjunction with volunteer programs.
- The generational cycle — one criminal following another in a family — needs to be stamped out through counseling and instructional programs for the parent and the family.
- Stop plea bargaining and provide prompt and worthwhile evaluation of individual cases by the appropriate decision-making agency.
- There need to be more alternatives to juvenile delinquency programs that will reduce the idle time a juvenile has.

Each participant was given an evaluation sheet to help the co-sponsors determine whether future conferences should be held. How they should be structured and who should be invited to participate. There was a consensus that future seminars should be conducted.

Law School

Dean's List

A native of Manhattan, Garfield has worked on Wall Street and is interested in property law and estate planning. He is chairman of the speakers bureau of Common Cause in Broward County. Dunckel attended Fort Lauderdale High School, Broward Community College, Wake Forest University, and graduated from Florida Atlantic University in 1973. He worked for the Fort Lauderdale Beach Patrol for a year before entering law school. This summer he was a clerk with DiGuilian, Spellacy, Bernstein, Lyons and Sanders. He plans to enter general civil practice.

Also singled out for honors in special fields were: Michael Cornely of Southbourn, Md., criminal law; Ronald Lubel of Merrick, N.Y., civil procedure; Jeffrey Connolly of Fort Lauderdale, real property; Joan Melvin of Fort Lauderdale, criminal law, and Young Tindal of Hollywood. Edward King of New Rochelle, N.Y., and David Lynch of Fort Lauderdale, contract.

Dean's list students who earned a grade point average of 3.0 or higher are: Douglas Bell, Neil Berger, Lawrence Bohannon, Gregory Cochran, James Cunningham, Christopher DeBock, Raul DeLadigo, Mona Pandolfo, Kathleen Finkel, Lynn Gelman, Elmer Generetti, Walter Hafer, Valerie Hall, Ronald Housh, Mark Wolff.

CIRCUS ANIMALS and entertainers came to life in paper maché as the skilled hands of Charles and Joanne Kennedy, The University School students made the circus figure under the guidance of the University School art teacher. They were shown recently at the Plantation Junior Women's Club art show.

Campus Grows Greener

Summer rains allowed Bob Schaible, landscape supervisor, to put out 35 trees and to start beautifying the rear of the Parker Building and cafe terrace. Considerable cleaning up and replanting of the stairwell areas of the Dave Living Complex were accomplished, as well as planting a dozen small palms and landscaping the new Living Complex sign and parking lot. A hedge and garden ground cover, wall vines and shrubbery gardens now beautify the rear of the Parker Building. The flower boxes at The University School's Adventure Playground were filled with ferns, and the base of the new flag pole in front of the Mailman-Hollywood building has been started with ground cover and hedge.

Parents Participate In University School Commencement

Parents of graduates of The University School of Nova University were introduced when the 30 members of the school's second graduating class received their diplomas June 6th. The ceremony, emphasizing the family orientation of the school on the Nova campus, was held in the Venetian Ballroom of Pier 66. Headmaster Joe Randazzo and Dr. Edward Saltzman, chairman of the board of governors, presided. Dr. Abraham S. Fischler, president of Nova University, addressed the students who wore green and white caps and gowns, representing the school colors.

There was no valedictory speech but those who cared to do so came forward and spoke. A brunch followed. Twenty-one students have been accepted at institutions where they will continue their education, two have accepted at institutions where they will continue their education, two have opted for an inter-year term of world travel, and one will serve as an apprentice in his father's business.

"We are pleased with the choices and options selected by this class," said Randazzo.
The first GPPA National Workshop was held August 4-5 (including a cluster director clinic on August 4-5) and was billed as an unequalled success by all involved. Major achievements included increased understanding of the JAR process, colloquia dealing with new developments and emerging problems in public policy, cluster presentations, and increased participant awareness of Nova University and specifically GPPA program policies as well as initiating cohesion among participants as a group through forming new acquaintances.

Participants attending the National Workshops were provided a six-page questionnaire soliciting reactions to virtually every phase of the GPPA. The questionnaire had an open-end format to encourage descriptive and broad-ranging responses. A review of the nearly completed questionnaires which have thus far been returned to head-quarters reveals the following generalization. The sequence 1 curriculum depends upon the Port and the Program. The workshop also provided an opportunity for us to review our progress and determine how we can improve the Program. This is the third Newsletter. While there have been two preceding it, as a result of suggestions at the Workshops we plan to increase the frequency and the scope of the Newsletter in the future.

Confidentiality - All comments are confidential. Some feel that the varying assignments are not clear while a few people found difficulty relating all of the coursework to their job situation. There is concern about getting comments back from preceptors and being able to discuss their evaluation. A few felt the commentary requirement should be dropped from sequence 2 (information User) and 7.

JAR - Generally favorable comments. Most responses centered on improving the written guidelines, making sure Cluster Directors understand the concept, providing examples, and not changing the rules in mid-process. A few felt that one paper should be research oriented. JAR, instruction might be split into separate parts.

Case Study - This is a controversial commodity with an even split between those who feel it is of value and those who do not. Again, the clarification of guidelines and the promptness of evaluation are concerns. Suggestions for uses of case studies included Friday evening, work shop, and sub-cluster meetings.

Preceptors - There is a concern with the balance which a preceptor should maintain between lecturing and being a passive moderator, but there is a clear appreciation for preceptors who have carefully planned their weekends. Arm-strap received the most favorable comments followed by Mannvick, Flash and Daily.

Cluster Directors - Cluster directors score high in terms of organizational coordination and secondarily as an advocate for participants. Suggestions for improvement included more extensive training; broader delegation of responsibility for grading, JAR, and case study review.

Assessment - Several people disagreed with the suggestion that the current system is pass-fail, though relatively few were concerned with the system as it now stands. There is general dissatisfaction with the time lag in receiving grades. One suggestion was to put grades on a more official looking document. A conversion factor to translate sequence grades into semester or quarter hour terms was suggested.

Comprehensive - A few people recommended dropping the exam, but most of those responding favored keeping it. The multiple choice section was criticized somewhat. Alternatives to the present format included splitting it into 2 exams after sequence 3 and 6 or making it a take-home. More people favored the exam as a quality control device than opposed it as being too traditional. A few noted that exam grades should be averaged rather than being a separate requirement.

Sub-Clusters - Generally viewed as a very positive element which should be more explicitly monitored and utilized by Cluster Directors. Suggestions included requiring attendance and performance reports, using sub-clusters for JAR or case study reviews or arranging Friday night sessions.

Other - The most predominant theme was that the program is good but the administration needs shoring up. Specifically, several problems were cited including inadequacy of program requirements over time, timely assignment of material, communications with central office, inconsistency in preceptor assessments. Specific suggestions included:

1. Provide all material 2 months in advance to avoid "dead week" just prior to course conference.
2. Establish a regular newsletter.
3. Make available clear, concise policy guidelines to all participants covering all aspects of the program.
4. Create and utilize an alumni association.
5. Make a more discriminating choice of participants.

Conclusion

The questionnaire results are mostly supportive, though several recommendations for improvement are worthy of careful consideration. In some cases action has already been taken. For instance, every effort is made to provide materials at least 2 months in advance; however, publishers are not always cooperative. President Fischler has strongly endorsed the creation of a Nova alumni association. GPPA staff will work with the University to implement an alumni mechanism at the earliest possible time. The newsletter will be produced on a more regular basis (in conjunction with the Nova News) and provided directly to participants. It is hoped that the newsletter will become a regular channel for communication.

While the questionnaire did not reveal unexpected substantive problems, it served as a positive reinforcement of the need for some changes within the context of a basically sound program. Special thanks go to all participants who took the time to carefully and constructively respond to the questionnaire.

Among the things we may wish to include are news about the participants and letters to the editor, as well as program policy statements. We would appreciate your continuing interest and suggestions.

This Newsletter will be published periodically for those associated with the Nova University Graduate Program in Public Administration.
PARTICIPANT ADVISORY COMMITTEE (PAC)

One of the suggestions at the first critique session was to initiate a PAC. One member from each cluster was selected to serve on the committee. Jerry Jones, a member of the Nashville, Tennessee cluster and President Fischler has invited Jerry Jones to serve as a participant representative, along with Frank Spence, a member of South Florida I and City Manager of Miami Beach on the Advisory Board. The PAC will meet at each Workshop to discuss program contents and management with the Program Director.

The workshops for the next year are tentatively scheduled for the first week of May, August and November.

CLUSTER DEVELOPMENT

Sixteen clusters are currently in progress. New-established clusters for these units include: Berkeley Valley, Chicago II, Austin, Texas; Orlando, Florida; Eglin (Pensacola, Florida); Fort Lauderdale; Florida IV; and D.C. II. An orientation session for F.V. is set for September 29. Recruitment for Nashville, Michigan, Boston, North Florida (Tallahassee-Jacksonville-Gainesville areas) is proceeding.

ACADEMIC DEVELOPMENT

Curriculum statements for sequences 6 through 8 are complete. Preceptorial assignments for these units include: Edward S. Flash, Jr. and Roy W. Crawley, Sequence 7; Ezra Glasser, R. Boyd Ladd, and Richard M. Berry, Sequence 8. Unit 841, Albert A. Mavris and James L. Sundquist, Unit 8.1, Kent Malheuson and Charles S. Nekich; Unit 8.3, David Walker and Bruce Mc Dowell

Comprehensive Examination-Assessment

There will be a comprehensive examination-assessment for every participant at the end of the sixth sequence. Schedules have been revised to provide examination-assessment for every participant representative, along with one part of which was essay-type questions focusing on the comprehensive examination, one part of which was administrative doctrine, (b) administrative history, and (c) comparative administration. The participant may be required to prepare a paper and take a test, or both in preparation for the final examination-assessment. A bibliography is currently being put together by the participants to prepare for this examination. The final examination will be held by the individual oral review held at the National Workshop; participants will therefore enroll for the second National Workshop following the completion of the sequence work and the second JAR. Site visits will be provided for participants already having completed the Workshop requirement.

Degree Eligibility

To qualify for the MPA degree, participants must:

1. Achieve a standing of no less than 2.5 on each of the first six sequences. Participants who have failed one sequence may repeat with another cluster.
2. Have one JAR and case study accepted.
3. Achieve a standing of no less than 2.5 on the Comprehensive Assessment.
4. Attend one National Workshop.

To qualify for the DPA Degree, participants must:

1. Achieve a standing of no less than 2.5 on each of the first eight sequences, and (nine and nine) and the second National Workshop.
2. Have the second JAR accepted.
3. Attend a second National Workshop.
4. Achieve a standing of no less than 2.5 on the Final Assessment-Examination.

For DPA candidates there is a final examination-assessment. It will be primarily oral. As stated in the introduction to the Program, the topics which will be emphasized are: (a) administrative doctrine, (b) administrative history, and (c) comparative administration. The participant may be required to prepare a paper and take a test, or both in preparation for the final examination-assessment. A bibliography is currently being put together by the participants to prepare for this examination. The final examination will be held at the individual oral review held at the National Workshop; participants will therefore enroll for the second National Workshop following the completion of the sequence work and the second JAR. Site visits will be provided for participants already having completed the Workshop requirement.

FINA L EXAMINATION—ASSESSMENT

Degrees are conferred annually in Fort Lauderdale, Florida. As soon as all requirements for MPA-DPA have been successfully completed and documented in the headquarters office and clearance of all accounts is assured, candidate's names will be recommended to the Trustees of Nova University. Following this action, those certified eligible will receive a letter indicating award of the MPA-DPA degree. After such notification, the actual diplomas will be forwarded to the individuals' homes.

Delegations at commencement exercises is optional — but welcome. Details regarding next summer's graduation will be included in a future newsletter.

APPOINTMENTS—AWARDS

James L. Sandquist, a preceptor for Sequences 6 and 8, received the 1976 Newhouse Brower Award for the best article by a preceptor, "Reflections on Watergate: Lessons for Public Administration," during the past year in the Public Administration Review.

Jules D. Pagano, Dean, Division of Special Programs and Institutes, Florida International University (and South Florida I) has been named to the Florida Human Relations Commission.

ADVISORY BOARD MEETING

The next advisory board meeting has been scheduled for January 30-31, 1976 in Fort Lauderdale. Specific agenda items are being formulated.

PRECEPTOR PROFILES

Preceptor profiles are being asked to provide input on a regular basis regarding their cluster's achievements, activities, etc. for inclusion in our newsletter. Members of the PAC may also assist in gathering data to facilitate increased communication among the departments as well as the headquarters staff.

ACCEPTED JAR's titles, names & clusters may be added as an appendix. A "letters to the editor" column is being considered. Please forward queries to headquarters office attention Newsletter.

Any material that you think would be of interest to readers of our newsletter should be forwarded to the headquarters office.

FUTURE NEWSLETTERS

Cluster directors are being asked to provide input on a regular basis regarding their cluster's achievements, activities, etc. for inclusion in our newsletter. Members of the PAC may also assist in gathering data to facilitate increased communication among the departments as well as the headquarters staff.

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WHITE HOUSE FELLOWS PROGRAM

We have received notification of the 1976 White House Fellows program.

"Each year 14-20 highly motivated young Americans between the ages of 23 and 35 are selected to serve as special assistants to the Vice President and to members of the Cabinet and of the President's principal staff. During their fellowship year they also participate in an extensive education program that includes 150-200 off-the-record seminar meetings with governmental and private sector leaders.

"The purpose of the program is two-fold. First, it is an effort to bring into government the vigor of youth and the freshness of new ideas and approaches. Second, it is a method of providing the private sector and state and local governments with individuals who have a thorough understanding and working knowledge of the process of government.

"Applications are available from the headquarters office.

Board of Advisors

Guthrie S. Birkhead, Professor of Political Science and Associate Dean of the Maxwell School of Citizenship and Public Affairs, Syracuse Univ., Syracuse, N.Y.

Fred G. Burke, Commissioner of Education, State of New Jersey.

William N. Cassella, Jr., Executive Director, National Municipal League, New York, New York.

Roy W. Crawley, Executive Director, National Academy of Public Administration, Washington, D.C.

Alan L. Dean, Vice President, U.S. Railway Association, Washington, D.C.

John DeGroove, Director, Joint Center for Environmental and Urban Problems, Fort Lauderdale Center, Florida Atlantic University, Fort Lauderdale, Florida.

Abraham Fischer, President, Nova University (ex-officio).

Lyle C. Fitch, President, Institute of Public Administration, New York, N.Y.

R. Ray Guode, County Manager, County of Dade, Miami, Florida.

Bertrand M. Harding, Management Consultant, Alexandria, Virginia.

Jerry L. Jones, President, Parkersburg Community College, West Virginia (participant representative).

Mark F. Kane, Executive Director, International City Management Association, Washington, D.C.

Kent Mathewson, President, Metropolitan Fund Inc., Detroit, Michigan.

Robert J. McNeill, Director, Public Administration Program, Roosevelt University, Chicago.


John D. Montgomery, Professor of Public Administration, Harvard University, Cambridge, Massachusetts.

Samuel Humes, Director.

Frederick C. Manber, Doherty Professor, University of Virginia.

David J. Murray, Professor of Government, The Open University, Milton Keynes, United Kingdom.

Philip Rutledge, Director, Office of Policy Analysis, National League of Cities and United States Conference of Mayors, Washington, D.C.

Harvey Sherman, Chairman, Director, Organization and Procedures Dept., The Port Authority of New York and New Jersey, New York, New York.

Frank R. Spicer, City Manager, City of Jacksonville, Florida (participant representative).

Stephen B. Sweeney, Professor Emeritus, University of Pennsylvania, Philadelphia, Penn.

John A. Theobald, Dean, Graduate Studies, New York University of Technology, Old Westbury, New York, Member Nova University Board of Trustees (ex-officio).

Graham Watt, President, National Training and Development Service, Washington, D.C.

York Wilkunoff, Professor of Political Science, Indiana University, Bloomington, Indiana.

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PRECEPTOR PROFILES

Included with your newsletter are "Preceptor Profiles," short, concise yet descriptive information on preceptors in the program for your use. This has been incorporated into the new Introduction to the Program policy manual for new participants.

FUTURE NEWSLETTERS

Cluster directors are being asked to provide input on a regular basis regarding their cluster's achievements, activities, etc. for inclusion in our newsletter. Members of the PAC may also assist in gathering data to facilitate increased communication among the departments as well as the headquarters staff.

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HEADQUARTERS STAFF

Samuel Humes, Director

George A. Graham, Associate Director

Douglas J. Yoder, Assistant Director

Laura J. Rankin, Administrative Officer

Terry Penn, Assistant Director
Tour Groups Visit Campus

Carole Houlihan, director of special events, and Kathleen Sabourin, liaison officer, have hosted a series of groups touring the Nova University campus. Since May, visitors have included the Tamarac American Cancer Society Volunteers, Gold Key Club, Omega Con­dominium of Plantation, AARP of Tamarac, the Greater South Broward Bar Association, the Broward Manufacturers Association, Lyme Bay Condominium of Tamarac, Cypress Bend Community, Striling Road Fellowship of Retired Persons, Galahad Three of Hollywood, Oakland Estates Ladies Club, Sunrise Lakes Condominium, and representa­tives of the University of Regina, Can­ada. The tours include a film on Nova University and an orientation to the Biofeedback Center, Law Center and Life Sciences Center. Chartered bus transportation is provided by the University and refreshments are served during the four-hour visit. Mrs. Houlihan is presently training a group of volunteers from the Greater South Broward Bar Association to help conduct the tours.

Anyone interested in signing up for a tour may call 587-6660, ext. 254.

Scholarship Students on Campus

The chemical classrooms and laboratories are crowded as first-year students conduct the tours. Of the students, one explained, "This is what I came here for."

Nova Film Society

"Women in Love" was the opening presentation of the Nova Film Society when the sixth season opened Oct. 24 and 26 at the Mallwalk-Hollywood Auditorium, 3301 College Ave., on the Nova University campus. The films are shown Fridays at 7 p.m. and Sundays at 3 p.m. The selections have been made from over 100 voting responses from the public, according to Betty Leverontz of the Film Society office.


"This Is Nova University" Broadcasts

The National E.D.D. Institutes and local conferences held by Nova University this summer provided material for a series of radio programs for the "This Is Nova University" series broadcasts each Sunday evening at 5 p.m. over WOGM (1120) Hollywood. Programs include:


Sept. 7. "Challenges and New Developments in the Community College Movement," Dr. Jerry Lee Jones, president of Parkersburg Community College.


The radio shows are produced and directed by Dr. Richard Bell, director, Learning Technology.

Nova University Speakers Bureau

Members of the Broward community interested in obtaining a speaker free of charge from Nova University are invited to call upon the Speakers Bureau of Nova University, 267-6660, ext. 28. The following updated list of speakers and topics is available for the 1975-76 academic year:

NOVA SPEAKERS BUREAU PARTICIPANTS

Speaker Group & Date

Professor Thomas Baynes, The Hallmark (Hollywood); Oct. 9th.
Dr. Richard Bell, Galahad (Hollywood); Nov. 16th; Galahad III (Hollywood); Dec. 9th.
Professor Joel Berman, The Hallmark, Dec. 18th.
Dr. Abraham S. Fischer, Galahad III (Hollywood); Dec. 26th.
Dr. Milton Gabrielson, The Hallmark, Nov. 8th.
Mr. William Howland, The Hallmark, Nov. 8th.
Dr. Samuel Humes, The Hallmark, Nov. 8th.
Dr. William A. Love, The Hallmark, Nov. 8th.
Dr. Raymond Porter, Galahad (Hollywood); Nov. 16th.

Radio TV Appearances

Dr. John Flynn, "A.M. Miami"—TV interview, Channel 10, Aug. 18th.
Mr. William Gelfand, "A.M. Miami"—TV interview, Channel 10, Aug. 18th.
Dr. Robert Menayas, "A.M. Miami"—TV interview, Aug. 27th.
Mr. Jim Carlson, WAXY (two programs), BCT ("Sex Roles Conference").

HELP THE HUNGRY campaign was launched by Dr. Abraham S. Fischer, president, and Dean Laurence M. Hyde, jr., dean of the Law School. The campaign is being organized by law student Mark Meenser for the Young Republicans of Broward County.

Dr. Kilpatrick

Cont. from pag. 1

...Kilpatrick took his master's and doctoral degrees in psychology at Princeton University. He has been an assistant professor of psychology at Princeton and head of the Consumer Research Division of National Analysis, Inc., of Philadelphia, where he conducted social research projects for govern­ment, business concerns and universi­ties.

At the Brookings Institute he designed research projects on a variety of national public policy problems and the Congressional Budget Office Division and was director of that division for a year.

His publications include "Money in Politics," a study of the financing of American elections, and another on how business can translate consumer preferences into advertising strategy.

As a consultant, he has been associ­ated with such institutions as General Electric, Matucana, Western Electric, IBM, Columbus University, the New York Port Authority and the National Aeronautics and Space Administration.

New Law Faculty

Cont. from page 1

Miss Rowan has served as director of advocacy with the Joseph P. Kennedy, Jr., Foundation in Washington, D.C. A graduate of George Washington Univer­sity and the University of Miami, she has taught at Georgetown University, the University of Miami School of Law and the University of Miami. Miss Rowan has also worked and written extensively on the problems of the retarded offender and the law. At Nova she will teach family law and torts.

Winston's services as assistant law reform attorney with the Legal Services Program of Greater Miami, he holds degrees from the University of Miami Law School and Yale Law School. He will teach constitutional law.

The new faculty members will bring the Nova Law faculty to 15, an ad­ditional six to be added the following year. All of the first eight year faculty members are returning to Nova.

Car Pool Anyone?

Interested in a car pool? The Office of Public Affairs will serve as a clearing house for those wanting to share rides to and from the Nova campus. Return this coupon to Room 413, Parker Center, or call ext. 240.
SAFE SWIMMING POOL RULES — A MUST: GABRIELSEN

A Book Review

By Patricia H. Novak, former director of special activities and present faculty member, Broward Community College.

Just off the Nova University Press is a book which exemplifies those philosophy which Nova's education programs profess.

Nova University's programs for educational leaders are built on the philosophy of educational innovation — but with a word of caution, education pragmatism. This is exemplified by doctoral students using the ongoing existing institutions which they represent for their research and implementation of considerable pilot projects. The Political Terrain of American PostSecondary Education, by Clyde Blocker, Louis Bender, and V. Martin Martorana outlines the nuts and bolts of political action necessary for the survival of the postsecondary educational institutions in the United States.

This is a must for students, faculty, administrators, trustees, politicians, and citizens alike. The authors have carefully avoided using, "jargon..." so common in books on higher education, making this one not only informative but interesting and readable.

The book begins its dry title by throwing into bold relief the intricate interplay of the American political process as related to the political actions of educational policy. This describes the challenge to the institutions of American postsecondary education. The American colleges and universities have long existed in isolation, immune to the community and world around them. This philosophically of aloofness is still a guiding force in the thinking of administrators in higher education, as well as the students and community members. The political arena is an unfamiliar territory for administrators, but not for those with political bases. This suggests that the whole thrust of public relations at the local institution needs to be strengthened, becomes apparent how important the support of the students, parents and community members can be when the legislature is determining fiscal disbursements.

Government has used its influence to effect social changes when the institutions themselves have been unwilling to change. Withheld funds and programs is a powerful tool. "Academic freedom" is being eroded by the encroachment of government and politics into educational policy, often considered sole prerogative of the educators. Here in Florida there was a case of a swimming world champion who surpassed the right of local boards of education to determine the size of class sizes for local institutions by putting a cap on the size of classes in their pool. Local representatives who control the allocation of those funds. This development of the powers of the educators out of the ivory towers into the dirty world of politics.

These are the pragmatic tools for understanding the nature and use of power, the changing public and private influence on educational policy, making this one not only informative, but a must read for all of those involved in the educational or political process, except the politicians themselves. Withheld funds and programs is a powerful tool.

The Political Terrain of American PostSecondary Education is a must for students, parents, and community members: a must for educators, and political representatives who control the allocation of those funds. This development of the powers of the educators out of the ivory towers into the dirty world of politics.